Improvement Board - Membership 2011/2012

| Councillor | Authority |
|---------------------------------|------------------------------|
| | |
| Conservative (6) | |
| Peter Fleming [Chair] | Sevenoaks DC |
| Rod Bluh | Swindon BC |
| Michael White | Havering LB |
| Richard Stay | Central Bedfordshire Council |
| William Nunn | Breckland Council |
| Teresa O'Neill | Bexley LB |
| Substitutes: | |
| Tony Jackson | East Herts Council |
| Jonathan Owen | East Riding of Yorkshire |
| Peter Britcliffe | Hyndburn DC |
| Labour (5) | |
| Ruth Cadbury [Deputy Chair] | Hounslow LB |
| Tony McDermott MBE | Halton BC |
| Tim Cheetham | Barnsley MBC |
| Helen Holland | Bristol City |
| Judith Blake | Leeds City |
| Substitutes: | |
| Theo Blackwell | Camden LB |
| Liberal Democrat (2) | |
| Jill Shortland OBE [Vice Chair] | Somerset CC |
| Edward Lord OBE JP | City of London Corporation |
| Substitute: | |
| | Diohmand upon Themas LD |
| Sir David Williams CBE | Richmond upon Thames LB |
| Independent (1) | |
| Jeremy Webb [Deputy Chair] | East Lindsey DC |
| Substitute | |
| John Taylor | Northumberland Council |

| Observers | |
|-----------------------------------|----------------------------------|
| | |
| Philip Selwood, Chief Executive, | Private Sector |
| Energy Savings Trust | |
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| Professor Dominic Shellard, Vice- | Academic Institutions |
| Chancellor and Chief Executive, | |
| De Montfort University | |
| | |
| Richard Priestman, Managing | Financial/Productivity Expertise |
| Director, Corporate Business, | |
| Lombard | |